

EsadeGeo-Center for Global Economy and Geopolitics







## Annual Report



# Contents

P.04	P.06	P.10
1. About EsadeGeo	2. Teaching	3. Horizon 2020 programs
P.12	P.22	P.30
4. Policy Debate	5. Publications & Research	6. Key Numbers

## About EsadeGeo

#### **VISION**

To become the benchmark for other business schools in the study of globalisation and organisations.

#### **MISSION**

To provide organisations with the necessary tools to strategise in a globalised world.

#### **PROGRAMMES**

- Global Governance
- Global Economy
- Global Risks
- Global Energy
- ENGAGE
- GLOBE

## Financial Supporters

FOUNDING SUPPORTERS





PROJECT SUPPORTERS









H2020 PROJECTS







### Team

- Javier Solana
   President of EsadeGeo
- Ángel Saz-Carranza
   Director of EsadeGeo
- Ángel Pascual-Ramsay
   Director of the Global
   Risks Programme
- Irene Alba
   Associate Director of EsadeGeo
- Marie Vandendriessche Senior Researcher & Research Coordinator
- David Lane
   Research Assistant
- Sergio Marín Communications Officer
- Darío Quadri
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- Carlota Moreno
   Research Assistant
- Patrizia Cogo
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- Mateu Tomi Research Assistant

- Ana Aguilera
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- Anna Fonts
   Research Assistant
- José M. de Areilza
   Senior Fellow
- Iván Martén Senior Fellow
- Eugenio Bregolat
   Senior Fellow
- Enrique Rueda
   Senior Fellow
- Juan Moscoso del Prado Senior Fellow



## Education

## Teaching

#### EsadeGeo's MOOC: Geopolítica y gobernanza global

The world is global. Its challenges collective. And its future uncertain. This EsadeGeo course on geopolitics and global governance helps to understand the social, economic, energy, and technological dynamics that will define the world to come.

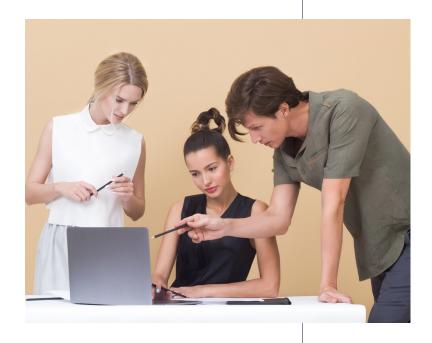
Launched in 2015, more than 47,354 students have enrolled in EsadeGeo's MOOC, hosted by Coursera.



In the highly complex and interdependent world of the 21st century, it is crucial to understand how major issues on the international stage reverberate in geopolitics, global governance, and daily life.

This course aims to comprehensively address some of today's most pressing international challenges and, in doing so, enhance students' capacity for strategic analysis related to these challenges.

In this course, students start broadening their understanding of current affairs through an introductory session which provides a first glimpse of global governance and geopolitics in the 21st century. The following eleven sessions offered in-depth looks into the most prominent issues on the international agenda today, as well as the interplay between political trends and business strategies.



Selected sessions zoomed in on topics such as the US and its global role, the international implications of China's rise, the EU and its regulatory power, energy and climate change, international security and global inequality, global health governance, and firms and their non-market environments.

Dr. Solana taught eight of the eleven sessions. For six of these sessions, he invited prominent guest speakers to join him in a conversation.

The remaining three sessions were taught by EsadeGeo professors Ángel Saz-Carranza and Marie Vandendriessche

### 2022 MBA Sessions

Geopolitics and Global Governance: An Introduction Session 1

12/01/2022 Javier Solana

Session 2 The New Geopolitics of Energy

19/01/2022 Marie Vandendriessche

Session 3 Firms and Their Non-Market Environments

26/01/2022 Ángel Saz-Carranza

**US Politics and Foreign Policy** Session 4

Javier Solana & Guest speaker: 02/02/2022 lan Bremmer, President and founder of Eurasia Group

China's Rise and the Return of Great Power Competition Session 5

Javier Solana & Guest speaker: 09/02/2022 Yu Jie, Senior Research Fellow on China in the Asia-Pacific Programme at Chatham House

Multilateralism in Action Session 6

Javier Solana & Guest speaker: Cristina Gallach, Former Undersecretary General of the United Nations 23/02/2022

for Communications and Public Information

The EU in a Geopolitical World Session 7 Javier Solana & Guest speaker: Nathalie Tocci, Director of the Istituto Affari Internazionali and Special

Advisor to Josep Borrell, EU High Representative and Vice President of the Commission

Global Inequality as a Driver for Instability Session 8

Javier Solana & Guest speaker: Branko Milanovic, Presidential Professor at the Graduate Center of the 09/03/2022

City University of New York and Senior Scholar at the Stone Center on Socio-Economic Inequality

Session 9 Climate Change: Geopolitics and Governance

Marie Vandendriessche 16/03/2022

02/03/2022

Pandemics, Epidemics and Global Health Governance Session 10

Javier Solana & Guest speaker: 23/03/2022

Pedro Alonso, Director of the WHO Global Malaria Programme

Session 11 Final Student Presentations and Farewell

28/03/2022 Javier Solana



## Other Lectures



Prof. Javier Solana

Executive Programs  Board Directors  Public Sector Governance	The World Today: Political, Economic and Social Challenges
Executive MBA	The World Today: Political, Economic and Social Challenges



Prof. Ángel Saz-Carranza

BA in Global Governance	Managing the Firm's Non-Market Environment: Politics, Social Responsibility and Compliance
Executive Education – Public Sector Governance	Global Strategy
InnoEnergy MSc EMINE	Energy & Geopolitics
Undergarduates – Business: BBA Bilingual Plan	Corporate Strategy
Masters – MSc: MSc in International Management MSc in Innovation and Entreprenurship	Geopolitics   Non Market Strategy  International Study Tour  International Study Tour (USA - Georgetown University)
Masters – MBA: Aalto – Esade MBA for Executives EMBA Madrid Full Time MBA MBA SP Study Tours	Geopolitics Developing a Strategic Mindset   From Global Affairs to Strategy Geopolitics Global Governance in the 21st Century Study Tours
Research – Business:	Research Topics in Public Manag. And Geopolitics
Master Res. In Manag. Sciences	Adv. Seminar (Public Manag. And Geopolitics
PhD In Manag. Sciences	- GLIGP)
Undergraduates – Law: GED	Globalization, Economics and Politics
Custom – National: PWC-PDD   Fluidra Go Program	Custom Course - Executive Education



Prof. Ángel Pascual-Ramsay

CEMS MSc Intl Management	Where is the world going? Global trends in the 21st century and their impact on business
BA in Business Administration	Business government relations, public sector and lobbying
BA in Global Governance	Where is the world going? Global trends and scenarios for the 21st century
Hong Kong Metropolitan Univsersity	1) Understanding the new global landscape &
Study Tour	2) Managing in uncertain times
Executive Education – Promociona	Entorno Geopolítico
Executive Education – UBS	Entorno Geopolítico: Tendencias a Largo Plazo
Alumni	The New Geopolitical Landscape and its Impact on Business



Marie Vandendriessche

BA in Global Governance	Climate Geopolitics Research Seminar (for final BA projects)
BA in Global Governance, Economics & Legal Order	Climate Geopolitics
WBSCD-LEAP Project	Geopolitics: Current Trends and Impacts on Global Business Scenarios
InnoEnergy MSc EMINE	Energy & Geopolitics
Masters – MBA:	
EMBA Study Tour	EU Energy Diplomacy & Policy (for Smith School of Business)
Full Time MBA	Academic Writing and Rigor (Foundations Week)
	Global Governance in the 21st Century



### H2020 Research



ENGAGE is a three-and-a-half-year EU-funded Horizon 2020 project led by Esade Business and Law School. The project, titled 'Envisioning a New Governance Architecture for a Global Europe' in full, brings together the first-class interdisciplinary expertise of scholars from nine academic institutions and four think tanks from across Europe:

- Esade Business & Law School (Spain, coordinator)
- Katholieke Universiteit Leuven (Belgium)
- Rijksuniversiteit Groningen (The Netherlands)
- Sabanci University (Turkey)
- The University of Edinburgh (United Kingdom)
- Carnegie Europe Foundation (Belgium)
- International Institute for Strategic Studies (Germany and UK)

- Institut de Relations Internationales et Stratégiques (France)
- College of Europe (Natolin) (Poland)
- Hertie School (Germany)
- GLOBSEC (Slovakia)
- Institut Barcelona d'Estudis Internacionals (Spain)
- Tampere University (Finland)

Running from January 2021 until June 2024, ENGAGE focuses on how the EU – both the institutions and its member states – can effectively and sustainably harness all of its tools to enable a coherent, sustainable, and effective external action, in line with the European Commission's push for stronger and more united European voice in the world.

ENGAGE identifies key challenges that the EU's external action faces, from the rise of nationalism and the contestation of multilateralism to climate change, conflicts in the EU's neighbourhood and the acceptability of EU external action from the perspective of citizens and national decisionmakers. With these challenges in mind, the project assesses existing governance structures and treaties and a set of strategic objectives — engaging with strategic partners, neighbouring regions, and conflict scenarios — to provide policymakers with concrete recommendations and tools.

The work of the project will ultimately lead to a White Paper for Joined-up, Coherent, Sustainable, and Effective External Action and help inspire an inclusive and representative EU-wide conversation.



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement no. 962533.





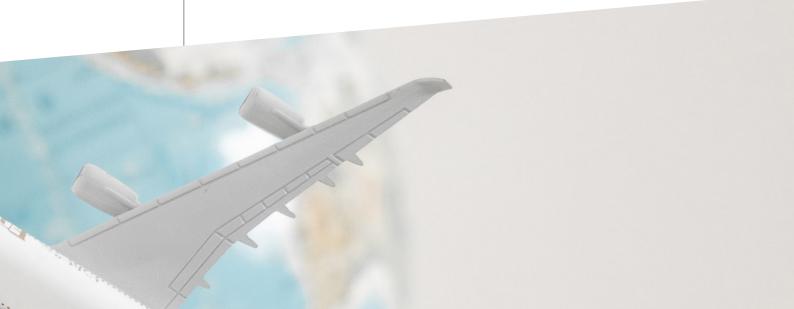
Funded by the European Commission's Horizon 2020 program, the GLOBE ('Global Governance and the European Union: Future Trends and Scenarios') project addresses strategic priorities identified in the EU Global Strategy. By developing new theoretical and methodological approaches, GLOBE will provide policymakers, academics and the general public with an analytical grip on the state of play in global governance. The project hopes to equip national and European policymakers with tools to identify constraints and opportunities in a set of global governance scenarios for 2030 and 2050.

GLOBE is coordinated by Institut Barcelona d'Estudis Internacionals (IBEI), and runs from January 2019 until December 2022. The project brings together an academic consortium of ten partners from eight countries, composed of European and international academics and policymakers, including Institut Barcelona d'Estudis Internacionals (Spain); ESADE Business & Law School (Spain); Katholieke Universiteit Leuven (Belgium); University College London (UK); Wissenschaftszentrum Berlin fur Socialforschung (Germany); Hebrew University of Jerusalem (Israel); Facultad Latinoamericana Ciencias Sociales (Argentina); Universitas Bina Nusantara (Indonesia); ISGlobal Barcelona Institute for Global Health (Spain); and Peking University (China). The strength of this consortium lies in the first-class academic expertise of top European and international scholars, which will guarantee not only high-level analysis of the past and present problems of global governance but also a set of solid forward-looking trends and scenarios.

Within the GLOBE project, EsadeGeo leads the work packages on security and migration (WP4) and foresight exercises and scenario-building (WP9), while also contributing to workstreams on innovative global governance research methods and recommendations and strategies for policymakers based on global governance scenarios.



This project has received funding from the Horizon 2020 Framework Programme of the European Union under grant agreement no. 822654.



# Policy Debate

## Seminars & workshops



## WEBINAR | MAPPING THE FUTURE EUROPEAN HYDROGEN ECONOMY

#### September 14, 2021

Building a sustainable and competitive hydrogen market in Europe will require significant infrastructure development related to hydrogen production, transmission, storage, and distribution. The topology of a future hydrogen network will therefore depend, to a large degree, on the balance between the optimal areas for hydrogen production, the location of end users, and the delivery options to link the two. When it comes to transmission and distribution, options such as pipelines, trucks, and ships are all under study, alongside a level of re-purposing and hydrogen blending of existing gas pipelines, while energy storage facilities such as salt caverns may also play a role.

Moderated by EsadeGeo director Ángel Saz, this webinar explored the logistical and infrastructure-related development of a future European hydrogen economy and evaluated the optimal combinations of production locations and scales, transportation, and storage.

The panel was composed of Giulia-Maria Branzi, Head of Climate Policies at SNAM; Maria Deryugina, Innovation, Communication and Regulation Manager of Hydrogen Direction at Repsol; Gökçe Mete, Head of Secretariat, Leadership Group for the Industry Transition, Stockholm Environment Institute; and Monica Swanson, Program Manager Hydrogen Corridors, New Business & Portfolio/International, Port of Rotterdam.



## WEBINAR | THE EUROPEAN UNION IN A GEOPOLITICAL WORLD

#### October 26, 2021

EsadeGeo and the State Secretariat for the European Union at the Spanish Ministry of Foreign Affairs presented a joint webinar, which analyzed the current geopolitical standing of the European Union and the role it can aspire to.

The session delved into questions such as the EU's position in global trade, its active role at the World Trade Organization, and the so-called Brussels Effect. It also looked into the EU's role in global security, its push to reset relations with the US after Biden's election, and its strategy to counter China's Belt and Road Initiative.

The discussion served as the basis for a set of proposals made in the context of the Conference on the Future of Europe, to be debated at Esade Business School in Barcelona on November 16, 2021.

The panel, chaired and moderated by EsadeGeo President Javier Solana, included Mireya Solís, Director of the Center for East Asian Studies, Brookings Institution; Jeffrey Anderson, Professor at the BMW Center for German and European Studies, Walsh School of Foreign Service, Georgetown University; and Stefan Lehne, Visiting Scholar, Carnegie Europe.



## WEBINAR | LA IDENTIFICACIÓN Y GESTIÓN DE RIESGOS DEL ENTORNO NO COMERCIAL [SPA]

#### November 12, 2021

What risks do Spanish multinationals face in the non-commercial environment? Which ones are produced in the countries where these companies operate? What non-commercial strategies do they carry out to deal with these risks?

With the aim of answering these questions, EsadeGeo and FTI Consulting prepared the report "Riders on the storm: measuring and managing nonmarket risks", which identifies the main risks faced by Spanish multinational companies in the non-market environment on a global scale, both before and after the COVID-19 crisis, as well as the strategies they carry out in the management of their public affairs. The document also makes the EsadeGeo/FTI Nonmarket Country Index available as a free access tool: a world map of geopolitical risks for companies.

The report "Riders on the storm: measuring and managing nonmarket risks" was presented on November 12, 2021. The webinar included the participation of Javier Solana, President of EsadeGeo (welcome address); Ángel Saz-Carranza, director of EsadeGeo, and Juan Rivera, Senior Managing Director, FTI Consulting (presentation of the report); while Ángel Bautista, Director of Institutional Relations at Repsol, and Jon Lezamiz, Global Director of Public Affairs at Siemens Gamesa, took part in a discussion titled "Non-market risks in the era of COVID-19" and moderated by Alicia González, International Economics correspondent for El País. The closing remarks were made by Blanca Perea, Senior Managing Director, FTI Consulting.



## EUROPE FACING GEOPOLITICAL CHALLENGE OF THE 21<sup>ST</sup> CENTURY

#### November 16, 2021

Juan González-Barba, Secretary of State for the European Union, participated on 16 November in the conference 'Europe facing geopolitical challenge of the 21st century'. The conference was organized by EsadeGeo and the Secretary of State for the European Union within the framework of the Spanish contribution to the Conference on the Future of Europe.

The face-to-face session was held at Esade's Pedralbes Campus in Barcelona on 16 November in a symposium format. Working groups made up of students and young professionals presented proposals for EU geopolitical reform to a panel of experts: Javier Solana, President, Esade Geo; Juan González-Barba, Secretary of State for the European Union, Spanish Ministry of Foreign Affairs; Manuel Szapiro, European Commission in Barcelona; Esther Barbé, UAB-IBEI; Jacint Jordana, UPF-IBEI; Pol Morillas, CIDOB; Anna Bosch, RTVE; and Ángel Saz Carranza, EsadeGeo.

These discussions led to the formulation by EsadeGeo of proposals to improve EU's external action that were included in the citizen platform for the Conference on the Future of Europe. The European parliament, council, and commission have promised to listen to European citizens and consider the recommendations made in their respective spheres.



## WEBINAR | THE EU'S CARBON BORDER ADJUSTMENT MECHANISM

#### December 1, 2021

In its vision to achieve its climate objectives, the EU seeks to decarbonize its industry without sacrificing its competitiveness. Failure to get the balance right entails a potential risk of carbon leakage, wherein carbon-intensive production is relocated abroad to jurisdictions with less stringent or non-existent climate policies. One of the main tools the European Commission is proposing to address this risk is a Carbon Border Adjustment Mechanism (CBAM), which seeks to equalize the price of carbon between products produced in the EU and imports of those same items.

In the midst of the negotiations on this important proposal, this webinar aimed to delve into the central question of whether the CBAM is conducive to a thriving and decarbonized industry in Europe. The panel gathered key stakeholders to evaluate how the CBAM proposal will affect EU industrial producers.

Senior Researcher at EsadeGeo Marie Vandendriessche introduced and moderated the webinar, which involved the participation of Koen Coppenholle, Chief Executive at CEMBUREAU; Jean-Pierre Debruxelles, Senior Policy Executive at FuelsEurope; Luc Haustermans, Head of EU Public Affairs and Industry Relations at Yara; and Karsten Neuhoff, Head of the Department of Climate Policy at DIW Berlin, and Professor at the Institute for Economics and Law of Technical University Berlin.

# THE GLOBAL ANNUAL ENERGY MEETING 10<sup>TH</sup> EDITION FIT FOR 55: ACCELERATING THE ENERGY TRANSITION AND THE RE-INDUSTRIALIZATION OF EUROPE

#### January-February 2022

At the 10<sup>th</sup> edition of the Global Annual Energy Meeting, EsadeGeo hosted, together with the Representation of the European Commission in Spain and EIT InnoEnergy, a series of events to explore the social, economic and geopolitical impacts of these policies, which will feature on the negotiating table in 2022.

The series, called "Fit for 55: Accelerating the Energy Transition and the Re-Industrialization of Europe", delved into the internal and external implications of the EU's Fit for 55 legislative package, focusing on the opportunities and risks of the energy transition towards 2030, the EU's carbon border adjustment mechanism and its effects on countries that export to the EU, and the impact of the package for European industry.



#### **SESSION 1A | KEYNOTE SPEECHES**

#### January 28, 2022

The first day featured keynotes speeches by Frans Timmermans, Executive Vice President of the European Commission for the European Green Deal, and Teresa Ribera, Vice-President of the Spanish Government and Minister for Ecological Transition and Demographic Challenge who discussed the challenges and opportunities of the energy transition for the EU and its Member States, as well as the implications of the Fit-for-55 legislative package.

## SESSION 1B | ASSESSING THE COLLECTIVE IMPACT OF FIT-FOR-55: A VIEW FROM INDUSTRY

#### January 28, 2022

The keynote speeches were followed by a panel of four top executives – leading Air Liquide Spain, Galp, Repsol and Siemens Gamesa – who provided their views on the impact of the Fit-for-55 package on the EU's industries.



## SESSION 2 | DERISKING THE ENERGY TRANSITION: ENERGY SECURITY AMID TRADITIONAL AND NEW RISKS

#### February 1, 2022

The second day involved a panel of think tank, academic and industry experts discussing geopolitical, market, industrial and employment risks and solutions related to the Fit for 55 package and the EU's energy transition more generally.

What risks can be expected to arise in the context of the energy transition that is already in motion and will continue accelerating on the road to climate neutrality by 2050? How may the EU's energy security be affected and indeed redefined, and what can be done to address this? What strategies is the EU already implementing to mitigate risks associated with the energy transition, and what further strategies can it consider? These and other questions were addressed during the session.



## SESSION 3 | THE EXTERNAL DIMENSION OF FIT FOR 55: EU GLOBAL LEADERSHIP THROUGH THE CBAM?

#### February 3, 2022

The final session focused on the EU's proposed Carbon Border Adjustment Mechanism (CBAM) and its external effects. This session brought together think tank and academic experts to discuss how the CBAM can act as an enabler for international climate cooperation.

Can the CBAM create incentives for exporters to adjust their practices and emulate EU policies? What impact will the tool have on developing countries and how does the CBAM rhyme with climate cooperation with the Global South, particularly in light of the UNFCCC negotiations? How can international coordination on border carbon adjustments be strengthened through international agreements or so-called "climate clubs"? These and other questions were addressed during the session.



## WEBINAR | ALIGNING INDUSTRY AND ENERGY TRANSITIONS FOR A CLIMATE-NEUTRAL EU

#### February 11, 2022

The EU is legally committed to reaching climate neutrality by 2050. This road will imply many challenges for energy-intensive industries, which will need to deploy clean and affordable technologies to accelerate the transition. For example, the transformation will require substantially higher consumption of renewable electricity by industry and greater coordination with the power sector.

This webinar explored the path towards climate neutrality for the power and industry sectors. How can these two sectors interact to ensure the provision of competitively priced and reliable sustainable electricity? What kind of enabling infrastructure and technologies will be needed to cover the future demands of electricity and green hydrogen? How can supply and demand-side instruments help align the transition in both sectors while avoiding potential disruptions and ensuring industrial competitiveness and employment? These questions and others were addressed during the session.

Ángel Saz-Carranza, Director at EsadeGeo, introduced and moderated the webinar, which started with a keynote speech by Joaquim Nunes de Almeida, Director for Mobility & Energy Intensive Industries at the European Commission in the Directorate-General for Internal Market, Industry, Entrepreneurship and SMEs (DG GROW). It was followed by a panel composed of Ángel Bautista, Director of Institutional Relations at Repsol; Brigitta Huckestein, Senior Manager for Energy and Climate Policy at BASF; and Stefan Lechtenböhmer, Director of the Research Group Future Energy and Mobility Structures at the Wuppertal Institute for Climate, Environment and Energy.



## WEBINAR | TECHNOLOGIES OF THE ENERGY TRANSITION: ULTRA-FAST EV CHARGING

#### February 24, 2022

Battery electric vehicles accounted for 11.2% of all new car registrations in Western Europe in 2021. The rollout of charging points and the necessary infrastructure, however, is still lagging behind. Furthermore, with consumers demanding faster charging times and car manufacturers introducing EVs with higher power charging levels, it is important to ensure that the charging infrastructure is able to support it.

Some of the challenges in ensuring ultra-fast EV charging at charging stations include high operational costs and insufficient capacity in certain locations. In order to examine these challenges and potential solutions, this webinar brought together a range of stakeholders from industry—charging, battery energy storage and vehicle manufacturing—and policy research.

The speakers discussed their perspectives on questions such as: What are the biggest challenges to ultra-fast charging at present? How can battery energy storage help in situations where grid power is expensive or insufficient? What role can EV manufacturers play? And how can the deployment of ultra-fast charging infrastructure be promoted?

Marie Vandendriessche, Senior Researcher at EsadeGeo, introduced the webinar and moderated the panel composed of Siridia Berenguer, Director of New Businesses BD, Repsol; Julia Hildermeier, Associate, Regulatory Assistance Project; Xavier Pons, Head of Infrastructures & Energy Services, Nissan Iberia; and Álvaro Vázquez, Head of E-mobility in Spain, ABB.





## WAR AND PEACE IN THE 21<sup>ST</sup> CENTURY A NEW ERA OF GEOPOLITICS IN EUROPE: HOW CAN THE EU SECURE A NEW PEACE IN UKRAINE?

#### March 12, 2022

CIDOB's annual War and Peace conference, held on March 12, analyzed the security architecture in Europe after Russia's aggression in Ukraine and the extent to which the EU and other actors can help to secure a new peace in the continent.

Russia's aggression against Ukraine has posed an unprecedented threat to the contemporary European and international security order. It has caused unjustifiable bloodshed, undermined Ukraine's sovereignty and territorial integrity, and revived the prospects of major conflict in Europe. The European Union and the West have responded with exceptional measures, including a strong package of economic and targeted sanctions against the Kremlin, the provision of military equipment to Ukraine, and the use of common European resources to strengthen the defense capacities of the country.

Current transformations of the global order also demand a stronger role of the European Union if it still wants to play its part. The renewed centrality of security and defense in Europe has reinvigorated the role of NATO, while concepts such as European strategic autonomy must evolve to add value to multiple areas of the EU's external action, from geoeconomics and trade to digital and technological transformations, global health, climate policies, cybersecurity, or artificial intelligence. In line with the challenges posed by a more geopolitical environment, the EU must acquire the capabilities, align its strategic priorities, and enhance the political will to act as a global player and speak on an equal basis to other global powers.

CIDOB's annual War and Peace conference unfolded in two main directions. First, it analyzed the security architecture in Europe after Russia's aggression in Ukraine and the extent to which the EU and other actors can help to secure a new peace in the continent, while keeping alive the ambition of European strategic autonomy. Second, it assessed the return to a more geopolitical environment and discussed whether the EU is sufficiently equipped to act as an effective and constructive global player.





#### WEBINAR - A EUROPEAN WAR IN UKRAINE: GEOPOLITICAL AND ECONOMIC CONSEQUENCES FOR THE EU

#### April 26, 2022

On April 20, 2022, EsadeGeo hosted the webinar "A European War in Ukraine: Geopolitical and Economic Consequences for the EU" with EsadeEcPol, the Esade Center for Economic Policy, in association with ENGAGE, where we analyzed the impact of the conflict on Europe's international role.



#### BARCELONA WORKSHOP ON GLOBAL GOVERNANCE: GLOBAL CRISES AND GLOBAL GOVERNANCE

#### May 16-17, 2022

The biannual Barcelona Workshop on Global Governance is a venue for the study of global governance—its structure, effects, and problems—from an interdisciplinary perspective, bringing together scholarship from international relations, law, sociology, anthropology, political theory, public administration and history. Organized by EsadeGeo (Esade Business School's Center for Global Economy and Geopolitics) and IBEI (Institut Barcelona d'Estudis Internacionals), we seek to explore difficult but pressing questions, bringing together a dynamic group of scholars from different theoretical approaches and analytical traditions.

In 2022, a new edition of the BWGG was organized, titled "Global Crises and Global Governance". On May 16 the workshop, hosted by IBEI, included the following panels: Informal Governance and Crisis Management; How Institutions Adapt; Transnational Governance; Institutions of Global Governance Beyond Treaty-based Actors; and Governance and Crisis in the EU. On May 17 the workshop took place at Esade, where Director-General Koldo Echebarria gave the welcome remarks and the panels featured were: International Institutions and Crisis Response; Crisis and Institutional Change; Designing Institutions; Addressing Crises; and The Role of Non-State Actors.





#### WEBINAR - ENERGY SECURITY IN THE EU: RESPONDING TO THE EFFECTS OF THE UKRAINE INVASION

#### June 1, 2022

EsadeGeo and the Repsol Foundation organized a series of two webinars to provide deep analysis of the impacts of the Russian invasion of Ukraine on the EU's energy system and relations. This first webinar focused on the EU's energy security in the wake of the conflict.

As a result of the invasion, basic pillars of the EU's energy security have been intensely questioned and scrutinized, and a significant policy overhaul has been put into motion. On May 18, 2022, the European Commission launched the REPowerEU plan, detailing the actions to be taken to end dependence on Russian fossil fuels while also tackling the climate crisis. In this webinar, speakers discussed the REPowerEU plan, the effects of the war on the EU's energy security, and to what extent the plan tackles three overarching challenges: affordability of energy, reducing reliance on Russian energy, and accelerating the energy transition towards climate neutrality.

Marie Vandendriessche, Senior Researcher at EsadeGeo, introduced and moderated the webinar, which started with a keynote speech by Tatiana Márquez Uriarte, Member of the Cabinet of Commissioner Simson at the European Commission. It was followed by a panel composed of Adolfo Aiello, Deputy Director General Climate & Energy at EUROFER; Ana Álvarez, Head of EU Public Affairs at Repsol; and Agata Łoskot-Strachota, Senior Fellow at the Centre for Eastern Studies.



#### **ENGAGE GENERAL ASSEMBLY**

#### June 13-14, 2022

Members of the ENGAGE consortium gathered for their first in-person meeting in Barcelona on June 13-14, 2022. The two-day general assembly provided a forum for insightful discussions and debates on the EU's external action and the project.



#### **GLOBE SECURITY WORKSHOP**

#### June 15, 2022

The Esade Barcelona campus hosted a workshop on global governance of security for the GLOBE H2020EU project on 15 June 2022. The agenda included the following items: discussion of trends in global security governance; presentation of GLOBE security scenarios; and a discussion about scenarios.

## GEOPOLITICS ASSESSMENT FOR THE ISDIN MANAGEMENT COMMITTEE

#### June 16, 2022

Activities for exploring the broad geopolitical context included a tailored workshop on geopolitics for the ISDIN management committee and a lecture on geopolitics for all ISDIN employees. Discussion focused on the background and current situation of geopolitical dynamics and specific geopolitical issues of special relevance.



#### WEBINAR - ENERGY SECURITY IN THE EU: PREPARING FOR AN EU WITHOUT RUSSIAN ENERGY

#### July 6, 2022

EsadeGeo and the Repsol Foundation organized a series of two webinars to provide deep analysis of the impacts of the Russian invasion of Ukraine on the EU's energy system and relations. This second webinar focused on the key elements related to gas of REPowerEU; in particular, the diversification of natural gas supplies and increasing relevance of liquified natural gas, boosting the production of renewable gases such as hydrogen and biomethane, as well as the increased importance of gas storage and its mandatory filling requirements to face periods of crises.

Darío Quadri, Researcher at EsadeGeo, introduced and moderated the webinar, which featured a panel composed of Luis Ignacio Parada, Energy Policy & Global Regulation Director at Enagás; Giulia Laura Cancian, Secretary General at the European Biogas Association; and Laura Rejón, Head of Division, Wholesales and Gas Trading at Repsol.



#### GLOBE 5TH GENERAL ASSEMBLY

#### July 8, 2022

Following the climate change workshops and stakeholder meetings, the GLOBE team met in Brussels on 8 July 2022 for the fifth and final general assembly. In their opening remarks, Jacint Jordana (IBEI project leader) and Adam Holesch (IBEI GLOBE project manager) welcomed attendees to Brussels and thanked GLOBE partner KU Leuven for hosting the event.

Lewin Schmitt (IBEI) presented the GLOBE Survey on International Organizations (WP7) and summarized the main findings and highlighted potential avenues for further analysis. This presentation was followed by a discussion on key issues facing international organizations.

Jacint Jordana then presented the publication plan for the outstanding project deliverables and discussed the final roadmap with GLOBE project partners. This was followed by a discussion on the outstanding stakeholder meetings, dissemination activities, and the final conference. The floor was then opened for feedback, lessons learned, and an internal evaluation on how the project is progressing.





## "WE TALK ABOUT EUROPE", SESSION I | ECONOMY AND EURO. ECONOMIC, MONETARY AND FINANCIAL GOVERNANCE

#### July 12, 2022

On the occasion of the assumption by Spain of the presidency of the Council of the European Union during the second semester of 2023, EsadeGeo, in collaboration with the State Secretariat for the European Union of the Ministry of Foreign Affairs, European Union and Cooperation, organized a series of events aimed at analyzing and putting forward proposals on the strategic challenges facing Spain and the European Union in three areas: economy and euro; technology, climate and energy; and inclusion and social cohesion.

EsadeGeo endeavors to examine reality and the main factors that condition it in order to be able to propose the modification and improvement of the available instruments and to seek European responses

In this first session, introduced by Javier Solana, President of EsadeGeo, economic, monetary and financial governance were the topics addressed. A debate followed, moderated by Juan Moscoso del Prado, Senior Fellow at EsadeGeo, amongst Alicia García-Herrero, Bruegel Senior Fellow, and Marta Domínguez, former Bruegel researcher.



## Publications & Research

## Opinion pieces

Solana, Javier (10 September 2021). **Three Lessons from a Two-Decade Failure**. Project Syndicate

Solana, Javier (11 September 2021). **Tres lecciones de 20 años desperdiciados desde el 11-S**. El País

Solana, Javier (5 October 2021). **The Necessary Voice of the Global South.** Project Syndicate

Solana, Javier (14 October 2021). La voz necesaria del Sur global. El País

Solana, Javier (22 November 2021). **Redefining Engagement with China**. Project Syndicate

Solana, Javier (20 December 2021). **Democracy's Vital Tasks**. Project Syndicate

Solana, Javier (20 December 2021). Las tareas pendientes de la democracia. El País

Solana, Javier (21 January 2022). **Ukraine and the Fundamentals of European Security**. Project Syndicate

Solana, Javier (26 January 2022). **Ucrania y la UE,** indispensables para la seguridad en Europa. El País

Cogo, Patrizia (7 January 2022). **EU-China relations: An indispensable re-evaluation is underway.** OAS University of London – China Institute

Solana, Javier (18 February 2022). **Security in Ukraine** and Digital Europe. Project Syndicate

Rueda-Sabater, Enrique (21 March 2022). **Will you metaverse?** Do Better by esade. This article is part of EsadeGeo's series on transformational dynamics

Saz-Carranza, Ángel (22 March 2022). **Un socio incómodo para China**. Agenda Pública — El País

Solana, Javier (24 March 2022). **Europe Must Sharpen Its Aims**. Project Syndicate

Vandendriessche, Marie & Saz-Carranza, Ángel (29 March 2022). ¿Hacia un nuevo orden mundial? El Periódico

Cogo, Patrizia (7 April 2022). The EU Must Adjust Expectations for Beijing Amid Invasion of Ukraine. Chinaobservers.eu

Solana, Javier (27 April 2022). Weapons Alone Will Not Resolve the Ukraine Conflict. Project Syndicate

Solana, Javier (11 May 2022). **El Tratado que nos unió**. El País

Rueda-Sabater, Enrique (23 May 2022). **Cuidado con el futuro: mal momento para predicciones económicas**. Cinco Días — Opinión

Rueda-Sabater, Enrique (21 June 2022). **Ojo con el futuro: volatilidad en mercados de valores**. Cinco Días — Opinión

Solana, Javier (24 June 2022). **European Security After NATO's Madrid Summit**. Project Syndicate

Rueda-Sabater, Enrique (18 July 2022). **Ojo con el futuro:** ¿'blockchains' son genialidad o utopía? Cinco Días — Opinión

Rueda-Sabater, Enrique (5 August 2022). **Ojo con el futuro: tecnología digital y componentes escasos**. Cinco Días — Opinión

Moscoso del Prado Hernández, Juan (21 August 2022). **Biden 2022. 'Midterm' y chips.** El Mundo – Actualidad Económica

Solana, Javier (23 August 2022). **European Integration** in a Fragmenting World. Project Syndicate

## Media apperances

#### National media

El País (11 September 2021). Three lessons from 20 wasted years since 9/11

**La Vanguardia (13 September 2021).** Javier Solana receives the 25<sup>th</sup> Compostela Group Award and calls for more research and 'deeper' European integration

**Diario de Ibiza - Sunday (19 September 2021).** The Report

**lasprovincias.es (22 September 2021).** Alicante becomes a center for management excellence

**Cope (23 September 2021).** Solana believes Afghanistan reflects reduced American commitments

**Cadena SER (23 September 2021).** CaixaBank's chair calls in Alicante for European funds to increase productivity

El País (14 October 2021). The voice of the global South

RTVE (23 October 2021). The Trump Show. Interview with Javier Solana

**El Mundo - Economy (7 November 2021).** Can we afford to fight climate change?

**EuroEFE (20 November 2021).** Young people propose European ID card and an Erasmus for jobs

**Alto Voltaje (1 December 2021).** Interview with Ángel Saz-Carranza

**Notimérica.com (16 December 2021).** Coronavirus — economic recovery and Covid-19 will set the international agenda for 2022, according to Cidob

El Punt Avui (19 December 2021). Leaving the tunnel

Catalunya Press Español (22 December 2021). Ten issues that will set the international agenda in 2022

**Ara Cat (30 December 2021).** 2022 tests the post-pandemic world

Ara (31 December 2021). 2022 tests the post-pandemic

La Sexta Noticias (12 January 2022). 2022 will be a key year for economic recovery

RTVE.es (4 January 2022). What 2022 will bring: post-pandemic recovery and the politics of fear

Avui Sortim (6 January 2022). Interview with Ángel Saz-Carranza

**Expansión (6 January 2022).** Ten issues that will set the global agenda in 2022

**El Norte de Castilla (25 January 2022).** 'The solution between Ukraine and Russia is a compromise between the EU and Russia'

**El País (26 January 2022).** Ukraine and the EU, an indispensable security

Ganbara (31 January 2022). Interview with Javier Solana

La Nueva España (20 February 2022). 'We are seeing the consequences of suggesting that Ukraine can join NATO'

**Diario de Ibiza (21 February 2022).** 'This is a result of suggesting that Ukraine can join NATO'

El Periódico (21 February 2022). 'We are seeing the consequences of suggesting that Ukraine can join NATO'

**Información de Alicante (21 February 2022).** 'This is a result of suggesting that Ukraine can join NATO'

La Nueva España (21 February 2022). 'We are seeing the consequences of suggesting that Ukraine can join NATO'

La Opinión de Málaga (21 February 2022). 'This is a result of suggesting that Ukraine can join NATO'

**Levante (21 February 2022).** 'This is a result of suggesting that Ukraine can join NATO'

El País – Energía (22 February 2022). La descarbonización revela su lado más desafiante

El Día (23 February 2022). 'There will be resistance'

**El País (24 February 2022).** Donbas and the third pillar of digital Europe

Las claves del S. XXI (25 February 2022). Interview with Javier Solana

**RTVE.es (26 February 2022).** Solana on the Ukraine war: 'It is incomprehensible how we have reached this situation in the 21<sup>st</sup> century'.

**elnortedecastilla.es (27 February 2022).** Spain adapts to ship market to guarantee gas supply

**El Comercio (27 February 2022).** Spain adapts to ship market to guarantee gas

El País - Energy (27 February 2022). Decarbonization reveals difficult side

**Lainformacion.com (28 February 2022).** European nations most dependent on Russian gas: what happens if tap is turned off?

Canarias7 (28 February 2022). Spain adapts to ship market for gas

Lainformacion.com (1 March 2022). 'We've been sleepwalking after gas for a decade'

**El Temps (2 March 2022).** European revolving doors at the service of Russian interests by Ángel Saz-Carranza

**epe.es (4 March 2022).** Russia sanctions: companies take the spotlight (and wash their reputations)

**Diario de Ibiza (4 March 2022).** Corporate veto of Russia, compromise or reputation

El Periódico de Aragón (4 March 2022). Corporate veto of Russia, compromise or reputation

**elPeriódico.com (4 March 2022).** Russia sanctions: companies in the spotlight (and washing their reputations)

El Periódico de España (4 March 2022). Companies impose sanctions on Russia

**Diari de Girona (5 March 2022).** Sanctions on Russia: companies lead the way

La Sexta Noticias (5 March 2022). Russia-Ukraine conflict. More than 10,000 Chechens fight for Putin

NTN24 (9 March 2022). Russian oil embargo: do the US and UK have energy alternatives? Interview with Ángel Saz-Carranza.

**Europa Press (11 March 2022).** Solana calls for discussions with China and believes Putin cannot bomb Kiev

**cronicaglobal.elespanol.com (11 March 2022).** Solana calls for discussions with China in negotiations with Russia and says he is proud of EU

Cinco Días (12 March 2022). Role of Russian oligarchs in the war

**La Vanguardia (12 March 2022).** Solana believes Putin would be making a mistake by bombing Kyiv

RTVE.es (13 March 2022). Putin's war and the new world order: an earthquake like the end of World War II and the fall of the Berlin Wall

pansión (15 March 2022). 'The EU must spend more on defense and improve capabilities because of new threats'

**El País (16 March 2022).** Videoanalysis | Javier Solana on the Ukraine war: 'China has no reason to take Russia's side'

La Linterna (16 March 2022). Guest on live connection:

**Cope (16 March 2022).** Javier Solana details how the war in Ukraine should end: 'With agreement'

**Cope (17 March 2022).** Russian military may be prosecuted for attacking unarmed civilians

**Vozpopuli (18 March 2022).** PSOE looks to Javier Solana to boost Pedro Sánchez's image

RTVE.es (18 March 2022). A neutral path for Ukraine: the model of Austria, Sweden, or a unique model distanced from the West.

La Hora de la 1 (18 March 2022). Online guest: Javier Solana

La Nueva España (20 March 2022). Energy transition needs highly trained engineers

Ethic (22 March 2022). Do we need a European army?

El País (22 March 2022). An awkward partner for China

El País (25 March 2022). Europe is looking ahead

El Periódico de Catalunya (29 March 2022). Ukrainia shoots down 17 Russian airborne targets

**El Periódico (29 March 2022).** Putin shakes up the global chessboard

**El País (29 March 2022).** Solana praises Europe's role in Ukraine war

**TVE.es (30 March 2022).** Commitment to relax Kiev siege: proof of willingness to negotiate or Putin's 'strategy of lies'?

**cronicaglobal.elespanol.com (4 April 2022).** Queen's Gambit on the Ukrainian board

El País (9 April 2022). The treaty that brought us together

**BBC Mundo (21 April 2022).** The race for the 'minerals of the future' by Ángel Saz-Carranza

**Letta Global (21 April 2022).** Solana: 'The Mediterranean is important, but the center of gravity will be between Europe and Russia'

El Temps (23 April 2022). Ángel Saz-Carranza: 'The European Union's survival is at stake in these French elections'

**elPeriódico.com (26 April 2022).** Pedro Sánchez to speak at the Cercle d'Economia

**Europa Press (26 April 2022).** Speakers at the Cercle d'Economia include Sánchez, Aragonès, Calviño, Albares, Feijóo and Giró

**cronicaglobal.elespanol.com (26 April 2022).** Cercle d'Economia conference starts Barcelona pre-campaign

El Economista.es (26 April 2022). Feijóo will debut to the business community in Catalonia as PP president

El Periódico Mediterráneo (26 April 2022). Pedro Sanchez to speak at Cercle d'Economia meeting

**La Vanguardia (27 April 2022).** Sánchez closes the Circle and Feijóo debuts as PP president in Barcelona

ABC.es (27 April 2022). Aragonès, Sánchez, and Feijóo attend annual meeting of Cercle d'Economia

La Voz Digital (27 April 2022). Aragonès, Sánchez, and Feijóo attend annual meeting of Cercle d'Economia

El País - Business (1 May 2022). Class consciousness fades

**cronicaglobal.elespanol.com (5 May 2022).** Piqué and Solana call for strengthening US-EU ties because of risk of de-globalization

**Expansion.com (5 May 2022).** Russia - Ukraine war: 'We are heading towards a long conflict'

La Vanguardia (5 May 2022). 'The risk is that Putin will start to think it's an America-Russia war'

Ara Cat (5 May 2022). Solana warns of the risk of Ukraine becoming a war between America and Russia

**El Punt Avui (8 May 2022).** Marie Vandendriessche: 'For energy-intensive industry, green hydrogen can be a substitute for natural gas'

Telediario 2 (16 May 2022). Companies flee Russia

Expansión (17 May 2022). World leaders in legal training

**RTVE.es (22 May 2022).** Sweden breaks two centuries of neutrality by asking to join NATO: 'This is the best time to join'

**El Economista.es (27 May 2022).** Javier Solana, at the Esade Alumni Annual Conference in Madrid: 'There are opportunities for a ceasefire in Ukraine....'

**Noticias 24h (29 May 2022).** Interview to Javier Solana: Spain's 40 years in NATO

Cope (1 June 2022). Europa Press News Agenda for 1 June

Cinco Días (6 June 2022). Javier Solana discusses the challenges and opportunities of new world order

Cinco Días (8 June 2022). Solana: 'There is a risk of global conflict if America continues to rearm Ukraine'

**Cope (10 June 2022).** Solana rules out 'energy consequences for trade break with Algeria'

viaempresa.cat (18 June 2022). Javier Solana: Diplomacy is like gardening

**elconfidencial.com (26 June 2022).** The key player is China, not Russia

**RTVE.es (26 June 2022).** Military spending, Yugoslavia, or its post-Cold War role: NATO's lights and shadows

El País (27 June 2022). European security after Madrid

**RTVE.es (28 June 2022).** Geopolitical chessboard forces Alliance to renew strategic concept: 'NATO's future is at stake'

RTVE.es (28 June 2022). China, cybersecurity, and climate change: NATO's major challenges

Las mañanas de Radio Nacional (28 June 2022).

Interview with Javier Solana

**Telediario 2 (28 June 2022).** Analysis section on NATO summit in Madrid in the middle of a war

El matí de Catalunya Ràdio (29 June 2022). Javier Solana talks about NATO summit

**Cope (29 June 2022).** NATO experts analyze the summit in La Tarde: 'It will have future repercussions'

Expansión (1 July 2022). Summit brings positions closer

Heraldo de Aragón (3 July 2022). Agenda

**EuroEFE (12 July 2022).** Javier Solana: optimism is 'key' to European economic integration

El Mundo (24 July 2022). After the summer (and now)

**El País (31 July 2022).** Putin's war and pandemic catapult European integration

RTVE.es (2 October 2022). Al Zawahiri's death, the latest American blow to terrorism: 'In six months, it has defeated ISIS and Al Qaeda'

**El País (6 October 2022).** The age of fear is here: why social cohesion can explode

The age of worry is here (7 October 2022). El País - Business

**informacion.es (8 October 2022).** Risk of two globalizations

**Opinión de Málaga (12 October 2022).** Risk of two globalizations

**Lainformacion.com (13 October 2022).** PSOE economists call on Sánchez for an incomes deal to curb prices

**El País (18 October 2022).** Video | Could the Zaporizhzhia nuclear power plant be the next Fukushima?

**El Mundo - Economy (21 October 2022).** Biden 2022. 'Midterm' and chips

## Media apperances

#### International media

Project Syndicate (10 September 2021, Czechia).

Three lessons from a two-decade failure

Eltiempo.com (25 October 2021, Colombia). Voice of the Global South

Project Syndicate (22 November 2021, Czechia).

Redefining engagement with China

La Nación (30 November 2021, Costa Rica). Redefining engagement with China

DN - Diário de Notícias (9 December 2021, Portugal).

Redefining engagement with China

**Infobae (16 December 2021, Argentina).** Coronavirus - economic recovery and Covid-19 will set the international agenda for 2022, according to Cidob

HOY Diario Del Magdalena (16 December 2021,

**Colombia).** Economic recovery and Covid-19 set international agenda in 2022

La Nación (21 December 2021, Costa Rica).

Democracy's pending tasks

**Cronista (8 January 2022, Argentina).** Ten key issues that will set the global agenda in 2022

DN - Diário de Notícias (25 January 2022, Portugal).

Ukraine and the foundations of European security

**CGTN (19 February 2022, Mainland China).** Security in Ukraine and digital Europe

La Nación (3 March 2022, Argentina). Importance of gas in Russia-Ukraine war: 'Europe is financing Putin's wishes'

**BBC Mundo (3 March 2022, United Kingdom).** Russia and Ukraine: Europe is financing Putin's whims

**El Economista (3 March 2022, El Salvador).** Russia and Ukraine: Europe is financing Putin's whims

**El Comercio Perú (4 March 2022, Perú).** Russia and Ukraine: Europe is financing Putin's whims

Folha de S.Paulo (7 March 2022, Brazil). War in Ukraine: how Europe's dependence on Russian gas pays for invasion

**Clarín (15 March 2022, Argentina).** Javier Solana: 'We are seeing the consequences of suggesting Ukraine can join NATO'

DN - Diário de Notícias (28 March 2022, Portugal).

Europe needs to define its aims

**Semana.com (7 April 2022, Colombia).** Experts say world at 'critical juncture' in fight against malaria

BBC Afrique (21 April 2022, United Kingdom).

Geostrategy: minerals of the future that are already the object of global envy

BBC News Türkçe (29 April 2022, Turkey). Enerji krizi:

21. Minerals that will dominate the economy

DN - Diário de Notícias (3 May 2022, Portugal). War in

Ukraine will not be solved by weapons alone

**derStandard.at (11 May 2022, Austria).** Weapons alone will not end Ukraine war

Washington Post (17 May 2022, United States).

Opinion: All eyes on Ukraine, but another crisis is brewing in Iran

BBC Chinese (17 May 2022, Hong Kong SAR China).

Energy Crisis: Are These 'Minerals of the Future' the Key to 21st Century Prosperity? What does China hold?

MSN.com (24 May 2022, United States). Spain and Portugal strategic position to end dependence on

Portugal strategic position to end dependence on Russian gas

MSN Italia (24 May 2022, Italy). Energy crisis: the future passes through Spain but it's not yet built

**Euronews (24 May 2022, France).** LNG: Iberian energy island and European gas distribution problem

MSN.com (10 June 2022, United States). Solana rules out energy consequences for Algeria's trade break

**DIE WELT (13 June 2022, Germany).** Gas from Spain: bad for Putin, good for the climate

**TV5MONDE (27 June 2022, France).** NATO Madrid summit: a turning point for the Atlantic Alliance?

**DN - Diário de Notícias (30 June 2022, Portugal).** European security after NATO's Madrid summit

South China Morning Post (6 July 2022, Hong Kong SAR China). How NATO's stance on China changed, and why it matters

**Proceso (10 July 2022, Mexico).** Madrid summit: Putin wanted less NATO but got more NATO

**CNN en Español (8 August 2022, United States).** How should the West deal with China over Taiwan?

**DN - Diário de Notícias (28 August 2022, Portugal).** European integration in a fragmented world

### Other Publications

#### Deliverable 9.1: Preliminary Report on Future Global Governance Scenarios

Project: GLOBE – The European Union and the Future of Global Governance Enrique Rueda-Sabater, Ángel Saz-Carranza, Marie Vandendriessche, Carlota Moreno Villar, Tirso Virgós Varela (September 2021)

Towards Effective, Coherent and Sustainable EU External Action: Laying the Ground for the ENGAGE White Paper ENGAGE Working Paper Series. No. 3 | November 2021

Monika Sus, Marie Vandendriessche, Ángel Saz-Carranza, Giovanni Gruni & Cristina de Esperanza

#### Initial Briefing for Practitioners #1

#### ENGAGE – Envisioning a New Governance Architecture for a Global Europe

(December 2021)

**Podcast** | Juan González-Barba, Spain's State Secretary for the European Union (7 December 2021). The geopolitical challenges facing the European Union in 2022. EsadeGeo Exchange. Do Better by esade

**Report** | Eduard Soler i Lecha, Senior Research Fellow, CIDOB (14 December 2021). The World in 2022: ten issues that will shape the international agenda. CIDOB research team in collaboration with EsadeGeo. With insights by A. Saz-Carranza and M. Vandendriessche.

**Podcast** | Marie Vandendriessche (21 December 2021). "It's significant that the US and China are willing to work together on climate". EsadeGeo Exchange. Do Better by esade

Podcast | Ángel Saz-Carranza (28 February 2022): "Llevamos diez años como sonámbulos dependiendo del gas ruso". La Información

EsadeGeo Daily Digest | Javier Solana's daily review of the most relevant global news (academic year 21-22)

#### The EU's interactions with formal intergovernmental organizations: a big data analysis of news media

Journal of European Integration, 44(5), 635-655.

Ángel Saz-Carranza, Marie Vandendriessche, Jennifer Nguyen & Núria Agell (2022)

#### The Evolution of Global Governance

ENGAGE Working Paper Series. No.11 | September 2022

Philip De Man, Gustavo Müller, Marie Vandendriessche, Carlota Moreno Villar, Ana Aguilera Raga & Jan Wouters

#### Citizen Perceptions on EU Security and Defence Integration: A Big Data-based Analysis

ENGAGE Working Paper Series. No. 12 | September 2022

Ángel Saz-Carranza, Óscar Fernández Fernández, Marie Vandendriessche, Javier Franco & Núria Agell





EsadeGeo-Center for Global Economy and Geopolitics

# Key Numbers

Policy Debate

#21

**Events** 

Funding

€448,800

External Funding



€149,000

Competitive: H2020 (ENGAGE & GLOBE)

€299,800

Non-competitive

## Publications & Research



#160

Appearances in the media #123 national #37 international

#25

Opinion pieces

#11

Other publications





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